	<u>January</u>
	Monday, 4 th January 2021
	Tuesday, 5 th January 2021
15:30 – 16:30	Meeting with Assistant Secretary Philip Kelly
16:30 – 17:30	Meeting with Assistant Secretary Declan Hughes
	Wednesday, 6 th January 2021
	Thursday, 7 th January 2021
	Friday, 8 th January 2021
	Monday, 11 th January 2021
11:30 – 12:10	PIAB Reform meeting
	Tuesday. 12 th January 2021
	Wednesday, 13 th January 2021
10:30 – 11:10	ISSIA meeting
16:00 - 17:00	American Chamber of Commerce Invest in California Launch
	Thursday, 14 th January 2021
11:15 – 12:15	Retail Roundtable
12:00 – 12:34	Leader's Questions
12:34 – 13:04	Questions on Promised Legislation
16:59 – 17:47	Topical Issues
	Friday, 15 th January 2021
	Monday, 18 th January 2021
13:15 – 14:15	Meeting with Tánaiste & Minister English
14:30 – 15:45	Ministerial Management Board
	Tuesday, 19 th January 2021
16:30 – 17:00	Meeting with Assistant Secretary David Hegarty Division
Wednesday, 20 th January 2021	
12:00 – 12:34	Leader's Questions

12:34 – 13:04	Order of Business	
15:20 – 16:20	Government Business	
20:00 – 20:30	Meeting with Minister O'Brien & El client	
	Thursday, 21 st January 2021	
11:30 – 12:30	Video Shoot	
12:00 – 12:34	Leader's Questions	
12:34 – 13:04	Questions on Promised Legislation	
17:34 – 18:22	Topical Issues	
19:30 – 20:30	Wexford Fianna Fail meeting	
	Friday, 22 nd January 2021	
10:00 – 10:30	Irish Hairdressers Federation	
	Monday, 25 th January 2021	
	Tuesday, 26 th January 2021	
10:30 – 11:00	Commencement Matters	
19:00 – 20:00	Meeting with Taoiseach	
	Wednesday, 27 th January 2021	
07:30 - 09:30	D9+ Ministerial Helsinki (VC)	
12:00 – 12:34	Leader's Questions	
12:30 – 13:00	Meeting with Minister English – Regional Enterprise Plans	
12:34 – 13:04	Order of Business	
14:00 – 14:30	Minister O'Brien meeting	
14:30 – 15:30	Joint Committee on Enterprise, Trade & Employment Brief	
15:30 – 17:00	Redundancy & Insolvency meeting	
	Thursday, 28 th January 2021	
12:34 – 13:04	Leader's Questions	
13:04 – 13:34	Questions on Promised Legislation	
14:00 – 15:00	EI – Future of Digital Transformation in US Dairy	
17:34 – 18:22	Topical Issues	
Friday, 29 th January 2021		
10:00 – 12:00	Joint Committee on Enterprise, Trade & Employment	
15:00 – 16:00	Meeting with Minister English – Business Supports	
Monday, 1 st February 2021		
<u>February</u>		

11:00 – 12:00	Commencement Matters		
14:00 – 14:30	Neil McDonnell ISME meeting		
15:00 – 15:30	Belgian Ambassador meeting		
	Tuesday, 2 nd February 2021		
14:00 – 14:30	Pre-brief for OECD Digital SME		
16:30 – 17:00	Meeting with Assistant Secretary David Hegarty		
	Wednesday, 3 rd February 2021		
11:00 – 11:45	OECD Digital for SME's		
12:00 – 12:34	Leader's Questions		
12:34 – 13:04	Order of Business		
12:50 – 14:05	OECD – Chairing Session		
15:30 – 16:30	SME & Entrepreneurship Implementation Group		
18:30 – 19:30	Meeting with Fianna Fail Local Authority Councillors		
	Thursday, 4 th February 2021		
12:00 – 12:30	MHR Data Centre Launch		
12:00 – 12:34	Leader's Questions		
12:30 – 14:30	OECD Digital for SME's Closing Session		
12:34 – 13:04	Questions on Promised Legislation		
17:34 – 18:22	Topical Issues		
	Friday, 5 th February 2021		
13:00 – 13:30	LEO Lunch & Learn Webinar		
	Monday, 8 th February 2021		
	Tuesday, 9 th February 2021		
12:00 – 12:40	Meeting with Dennis Curran (IDA)		
	Wednesday, 10 th February 2021		
11:00 – 12:00	Al Accelerator TCD Tangent event		
14:00 – 14:30	Meeting with New Zealand Ambassador to Ireland		
	Thursday, 11 th February 2021		
09:00 – 09:45	EI – The New UK: Succeeding in an Evolving Market event		
15:30 – 15:50	SBP Interview (NFR)		
16:30 – 17:00	Event Prodiction Covid-19 Working Group meeting		
17:34 – 18:22	Topical Issues		
	Friday, 12 th February 2021		

Gavin Divilly (Caterhire) meeting
Event Industry Ireland meeting
Monday, 15 th February 2021
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Tuesday, 16 th February 2021
Meeting with Robert MacDougall & Robert Marshall (Vodafone)
Meeting with Swedish Ambassador to Ireland
Wednesday, 17 th February 2021
Leader's Questions
Order of Business
Australian Ambassador to Ireland meeting
Thursday, 18 th February 2021
Pre-brief: AI Stakeholder event
AI Stakeholder event
Government Business Statements and Q&A on Business and Covid-19
Topical Issues
Friday. 19 th February 2021
Monday, 22 nd February 2021
Pre-brief: Midland Regional Enterprise meeting
Tuesday, 23 rd February 2021
EI – Rules of Origin Webinar
Midland Regional Enterprise meeting
Meeting with Assistant Secretary David Hegarty
Wednesday, 24 th February 2021
Meeting with Assistant Secretary Declan Hughes
Alliance for Insurance Reform meeting
Order of Business
Pre-brief: Competitiveness Council
Ministerial Management Board
Thursday, 25 th February 2021
Competitiveness Council
Questions on Promised Legislation
Voting Block

17:34 – 18:22	Topical Issues
	Friday, 26 th February 2021
10:30 - 12:00	Commencement Matters
12:00 - 13:00	Alliance for Insurance Reform & Minister Fleming meeting
	<u>March</u>

	Monday., 1 st March 2021	
10:50 – 11:30	Donegal Enterprise Week Opening Event	
11:10 – 11:50	Commencement Matters	
	Tuesday, 2 nd March 2021	
09:15 – 10:00	IEA National Council	
11:30 – 13:00	West regional meeting	
17:00 – 17:30	CETA meeting with Tánaiste & Secretary General	
	Wednesday, 3 rd March 2021	
10:00 – 10:15	Meeting with Spanish Ambassador to Ireland	
14:00 - 15:00	Meeting with CLRG Chair	
15:30 – 16:30	Meeting with Tánaiste, Minister English & Central Bank of Ireland	
16:45 – 17:45	Pre-brief: Minister Skates meeting	
	Thursday, 4 th March 2021	
10:30 – 11:30	Meeting with Minister Skates MP	
12:30 – 13:00	Dungarvan and West Waterford Chambers meeting	
17:34 – 18:22	Topical Issues	
	Friday, 5 th March 2021	
14:00 – 14:40	Meeting with Senator Paul Daly	
16:00 – 16:30	Pre-recording - Aviva	
	Monday, 8 th March 2021	
	Tuesday, 9 th March 2021	
08:00 - 08:30	Pre-recorded address – EI – Australian Energy Sector	
11:30 – 13:00	North West Regional meeting	
15:15 – 16:15	Meeting with Assistant Secretary David Hegarty	
16:30 – 17:30	Meeting with Assistant Secretary Declan Hughes	
	Wednesday, 10 th March 2021	
11:00 – 12:00	CEO's of Ireland South East meeting	
12:30 – 13:10	Sale of Ticket Report meeting	
Thursday, 11 th March 2021		
10:00 – 11:00	Meeting with Fergal O'Brien	
13:00 – 17:30	Voting Block	
19:34 – 20:22	Topical Issues	

Friday, 12 th March 2021			
11:30 – 12:30	Representative Actions for the Protection of the Collective Interests of		
Consumers			
16:00 – 16:30	Pre-brief: IDA UK Roundtable		
	Monday, 15 th March 2021		
09:45 – 10:30	Belgium Virtual Trade Mission		
11:30 – 13:00	IDA UK Client Roundtable		
	Tuesday, 16 th March 2021		
10:00 – 10:30	Pre-brief: Informal Ministerial Consumer Summit		
13:30 – 16:30	Informal Ministerial Consumer Summit		
20:30 – 21:00	Enterprise Ireland Sydney Advisory Panel		
Wednesday, 17 th March 2021			
08:05 – 08:15	Nordics event – Irish Innovation for a New World (Pre-recorded address)		
	Thursday, 18 th March 2021		
09:45 – 10:45	Indonesia SPD event (VC)		
14:00 – 14:30	Export Compliance meeting		
15:00 – 16:00	Pre-brief: Informal Competitiveness Council		
	Friday. 19 th March 2021		
	Monday, 22 nd March 2021		
08:30 – 12:30	Informal Competitiveness Council		
	Tuesday, 23 rd March 2021		
10:00 – 10:30	Online trading meeting		
11:30 – 13:00	Briefing - Consolidated Consumer Rights Bill 2021		
14:30 – 15:00	Pre-brief – Moroccan Trade event		
	Wednesday, 24 th March 2021		
11:00 – 12:00	EPIC meeting		
14:00 – 14:15	Recording – PIAB Public Consultation		
15:00 – 16:00	Insurance Subgroup of the Cabinet Committee		
17:00 – 18:00	Meeting with Assistant Secretary David Hegarty		
	Thursday, 25 th March 2021		
11:00 – 12:00	Promotion of AI Strategy – TCD AI Alessor Team (VC)		
12:00 – 13:00	Update on REDF projects		
13:30 – 18:00	Voting block		

Friday. 26 th March 2021		
11:00 – 12:00	Meeting with Tánaiste and Microsoft	
14:00 – 14:40	Meeting with Peter Boland – Alliance for Insurance Reform	
Monday, 29 th March 2021		
10:00 – 11:30	EI- Moroccan Trade event	
Tuesday, 30 th March 2021		
12:30 – 13:10	CCPC meeting	
14:00 – 15:00	Meeting with officials and REDF team in Enterprise Ireland	
Wednesday, 31 st March 2021		
10:15 – 10:45	Meeting with Tánaiste	
11:00 – 12:30	Ministerial Management Board	
14:00 – 14:30	Meeting re: Digital Single Market & Digital Services Act	