



An Roinn Post, Fiontar agus Nuálaíochta
Department of Jobs, Enterprise and Innovation

Oifig an Aire Gnó agus Fostaíocht
Office of the Minister for Business and Employment

Ms Deirdre Foley & Mr John Skelly
Natrium Ltd
20 Harcourt Terrace
Dublin 2

18th June 2015

Dear Ms Foley and Mr Skelly,

I am writing to you to request a meeting at the earliest opportunity to discuss the situation regarding the unexpected liquidation of OCS Operations, the subsequent redundancy of Clery's workers and your plans for the future of the iconic Clery's site.

As the Minister for Business and Employment with responsibility for industrial relations and employee rights, I am deeply concerned at how workers in Clery's, both the direct employees of OCS Operations and the concession holders and their employees, have been treated since the shock announcement of the closure of Clery's and its liquidation on Friday evening last.

My concerns are shared by my colleagues across government and I have been asked by the Taoiseach to prepare a report on the matter for Cabinet. I believe a meeting would afford you the opportunity to engage with me as I prepare that report.

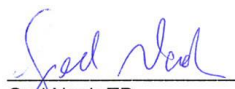
I am anxious to hear your plans for the Clery's site, an iconic landmark building in the heart of the city centre. As the country prepares to celebrate the centenary of the 1916 Rising, O'Connell Street will be at the centre of those celebrations.

Furthermore, I would like to learn of the employment prospects relating to your plans for Clery's and to explore the potential for re-employment for the Clery's workers. This may be some consolation to the staff who have been treated so coldly over the past few days.

Finally, I would request that you meet with the workers themselves and their trade union representatives. They have many questions and I believe it is the right thing to do.

Please contact my private secretary Kieran Harrington at kieran.harrington@djei.ie or 01 631 2241 to arrange a meeting as requested.

Yours faithfully,



Ged Nash TD
Minister for Business and Employment

**NATRIUM LIMITED
C/O 20 HARCOURT TERRACE
DUBLIN 2**

19 June 2015

Mr Ged Nash
Minister for Business and Employment
Department of Jobs, Enterprise and Innovation
Kildare Street
Dublin 2

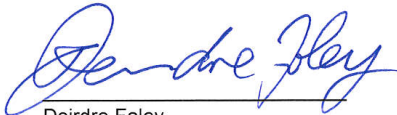
Dear Minister Nash

We refer to your letter dated 18 June 2015 requesting a meeting regarding the liquidation of OCS Operations Limited and future plans for the Clerys site.

We are happy to meet with you to discuss our initial plans for the future of the site. We can liaise with your personal secretary to agree a suitable appointment that works for all concerned. You will be aware of the statement we issued this morning regarding future intentions around the property and a copy is enclosed for reference.

In the meantime, we can confirm that we will continue to co-operate fully with the Joint Provisional Liquidators of OCS Operations Limited in relation to any information or queries they may have.

Yours sincerely



Deirdre Foley
For and behalf of Natrium Limited



An Roinn Post, Fiontar agus Nuálaíochta
Department of Jobs, Enterprise and Innovation

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Office of the Minister for Business and Employment

Deirdre Foley
Natrium Ltd
20 Harcourt Terrace
Dublin 2

26th June 2015

Dear Ms Foley,

Thank you for your letter dated 19th June confirming your availability to meet with me to discuss the liquidation of Clerys, the redundancy of its workers and the future plans for the site. My office has not yet been contacted to arrange this and, in the absence of another avenue of contact, I am writing again to request that this meeting take place as soon as possible, preferably within the next week.

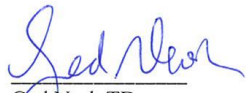
I believe it is important to have an understanding of the events of the 12th of June, and the period preceding this, which led to closure of Clerys, from the perspective of you and your colleagues.

As you know, I am preparing a report on the closure of Clerys, its liquidation and issues arising for Government, which I hope to complete shortly. As I said in previous correspondence, a meeting would afford you the opportunity to engage with me as I prepare this report.

I would again also reiterate my call for you to meet with the Clerys workers and concession holders who have been so badly treated during this episode.

I look forward to hearing from your office at your earliest convenience. Arrangements can be made through my private secretary Kieran Harrington at kieran.harrington@djei.ie or 01 631 2241.

Yours faithfully,


Ged Nash TD
Minister for Business and Employment

**NATRIUM LIMITED
C/O 20 HARCOURT TERRACE
DUBLIN 2**

29th June 2015

Mr Ged Nash
Minister for Business and Employment
Department of Jobs, Enterprise and Innovation
Kildare Street
Dublin 2

Dear Minister Nash

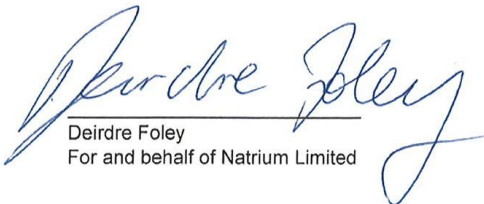
We refer to your letter dated 26 June 2015.

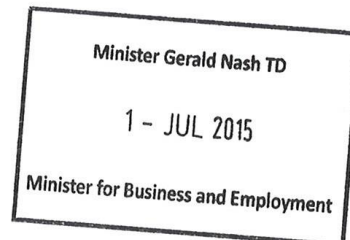
I understand that a meeting has been suggested for Monday 13th July which would be attended by Graham Emmett and I on behalf of Natrium Limited.

As we have stated in our previous letter we are happy to meet with you to discuss our initial plans for the future of the Clerys property and the adjoining properties and the opportunities for the creation of sustainable jobs in Dublin city centre as a result of redevelopment of the properties. In addition we understand that you have concerns in relation to the 1916 celebrations and we can confirm that we are happy to work with you to address these in any way which we can.

In the meantime, we can confirm that we will continue to co-operate fully with the Joint Provisional Liquidators of OCS Operations Limited in relation to any information or queries they may have. And in respect of any direct queries which you have regarding the liquidation we have been informed that all queries should be directed to the Joint Provisional Liquidators.

Yours sincerely


Deirdre Foley
For and behalf of Natrium Limited





An Roinn Post, Fiontar agus Nuálaíochta
Department of Jobs, Enterprise and Innovation

Oifig an Aire Gnó agus Fostaíocht
Office of the Minister for Business and Employment

Deirdre Foley
Natrium Ltd
20 Harcourt Terrace
Dublin 2

2nd July 2015

Dear Ms Foley,

Thank you for your letter, received yesterday, confirming your availability to meet with me.

I note from your letter that you are suggesting the 13th of July for a meeting. As I have previously stated in correspondence, I am preparing an urgent report for Government on the sale and liquidation of Clerys, which I intend to submit early next week. I would urge you to make yourself available before then in order to take account of Natrium's view of events in that report.

Your representative has informed my special adviser that you are not in a position to discuss the liquidation of Clerys. I would be interested to hear from you how it is possible to disconnect the sale and purchase of Clerys and the liquidation given the contemporaneous synchronicity of events in the early hours of June 12th.

While we may dispute whether you can contribute to a discussion on the liquidation of Clerys, there should be no question of being able to contribute to discussions around the sale and purchase of Clerys, which is pertinent to my report.

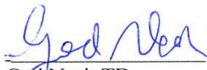
Your representative has suggested that we meet in your solicitor's office, A & L Goodbody. This is highly unusual and not acceptable.

I would like, therefore, to suggest we meet in my office, at the Department of Jobs, Enterprise and Innovation at 12 noon on Monday 6th of July as per the timings of the request in my letter dated 26th June.

If you are not in a position to meet before next Monday 6th July, my report will be submitted to the Taoiseach noting the invitation to contribute and regretting your unavailability.

Given the urgency of this, I look forward to hearing from your office at your earliest convenience. Confirmation of your attendance can be made through my private secretary Kieran Harrington at Kieran.harrington@djei.ie or 01 631 2241.

Yours faithfully,



Ged Nash TD
Minister for Business and Employment

**NATRIUM LIMITED
C/O 20 HARCOURT TERRACE
DUBLIN 2**

3rd July 2015

Mr Ged Nash T.D.
Minister for Business and Employment
Department of Jobs, Enterprise and Innovation
Kildare Street
Dublin 2

Dear Minister Nash

Thank you for your letter dated 2nd July 2015.

We note your request to meet on Monday 6th July at 12 pm at your offices, which unfortunately we are not in a position to do, due to prior work and travel commitments.

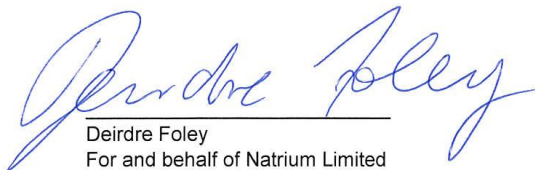
As we have stated in our previous two letters of 29th June and 19th June we were happy to meet with you to discuss our initial plans for the future of the Clerys property and the adjoining properties on 13th July. The redevelopment will result in the creation of sustainable jobs in Dublin city centre and assist in the overall regeneration and improvement of the area. In addition we were also happy to discuss the 1916 celebrations and to work with you/Dublin City to address any concerns in any way we can.

The venue for the meeting was suggested as it is the registered office of Natrium Limited.

We can confirm that we will continue to co-operate fully with the Joint Provisional Liquidators of OCS Operations Limited in relation to any information or queries that they may have. And in respect of any direct queries which you have regarding the liquidation we have been informed that all queries should be directed to the Joint Provisional Liquidators.

We would appreciate it if you would note that we offered to meet with you in your report to discuss the future redevelopment of the properties and the creation of a substantial number of sustainable jobs. We would appreciate it if you would also note our comments in respect of the liquidation.

Yours sincerely



Deirdre Foley
For and behalf of Natrium Limited

Directors: Ronan Daly, Deirdre Foley, John Skelly